Department of Science and Technology
PHILIPPINE SCIENCE HIGH SCHOOL - MAIN CAMPUS
Agham Road Diliman Quezon City

By: CEIVED.

The source of so

STATEMENT OF ALLOTMENT, OBLIGATIONS AND BALANCES
as of February 29, 2020

Fund:

101

Operating Unit:

01

Organization Code:

19 016 09 00001

By John Dates 13/5/10

Organization Code: 19 016 09 00001					The second secon				
P/A/P / ALLOTMENT CLASS/ OBJECT OF EXPENDITURES	OBJ CLASS (UACS)	Authorized Appropriation	Adjustments	Adjusted Allotment Received	This Report	To Date	Unobligated Balance of Allotment	% of Utilization	
CURRENT YEAR BUDGET									
A. PROGRAMS									
I. GAAS									
a Gen. Admin. & Support Services									
Personal Services									
b Administration of Personnel Benefits								0.00%	
Terminal Leave Benefits	50104030 01	213,000.00			-	-	-		
Lumpsum for Filling of Positions	50104990 07	10,288,000.00		-	-	-	-	0.00%	
Sub-total		10,501,000.00	· -			-	*	0.00%	
II. OPERATIONS				1					
OO: Increased Competitiveness of Filipinos in	Science and En	aineerina							
A. STEM Secondary Education on Scholarship	manuscript and the second seco	,							
a. Operations of PSHS-Main Campus	p Dasis r Togram								
Personal Services									
Basic Salary-Civilian	50101010 01	105,461,000.00		105,461,000.00	8,899,823.53	17,647,651.75	87,813,348.25	16.73%	
PERA-Civilian	50102010 01	5,040,000.00		5,040,000.00	416,689.50	825,939.94	4,214,060.06	16.39%	
Representation Allowance	50102020 00	1,062,000.00		1,062,000.00	21,000.00	44,500.00	1,017,500.00	4.19%	
Transportation Allowance	50102030 01	1,062,000.00		1,062,000.00	12,500.00	27,500.00	1,034,500.00	2.59%	
Clothing/ Uniform Allowance-Civilian	50102040 01	1,260,000.00		1,260,000.00	_	-	1,260,000.00	0.00%	
Subsistence Allowance-Magna Carta	50102050 02	8,316,000.00		8,316,000.00	556,975.00	1,001,375.00	7,314,625.00	12.04%	
Laundry Allowance-Magna Carta	50102060 03	1,260,000.00	<del> </del>	1,260,000.00	100,204.49	190,727.28	1,069,272.72	15.14%	
	50102000 03	7,905,000.00		7,905,000.00	100,204.43	100,7,27.20	7,905,000.00	0.00%	
Hazard Pay-Magna Carta	50102110 04	4,520,000.00		4,520,000.00	510,339.00	1,018,175.51	3,501,824.49	22.53%	
Longevity Pay-Magna Carta				8,788,000.00	310,339.00	1,010,170.01	8,788,000.00	0.00%	
Year-End Bonus	50102140 01	8,788,000.00	-	1,050,000.00	-		1,050,000.00	0.00%	
Cash Gift	50102150 01	1,050,000.00	-			-	8,788,000.00	0.00%	
Mid-Year Bonus-Civilian	50102990 36	8,788,000.00	ļ	8,788,000.00	-		1,050,000.00	0.00%	
Producitivity Enhanement Incentive	50102990 12	1,050,000.00	-	1,050,000.00	-	-		0.00%	
Loyalty Award	50104990 15	135,000.00		135,000.00	-	44 000 00	135,000.00		
Pag-Ibig Contributions	50103020 01	252,000.00		252,000.00	20,800.00	41,600.00	210,400.00	16.519	
Philhealth Contributions	50103030 01	1,105,000.00		1,105,000.00	121,318.09	242,519.69	862,480.31	21.95%	
ECIP Premiums	50103040 01	252,000.00		252,000.00	20,800.00	41,600.00	210,400.00	16.519	
Sub-total		157,306,000.00	-	157,306,000.00	10,680,449.61	21,081,589.17	136,224,410.83	13.40%	
MOOE									
Travelling Expenses		2,865,000.00		2,865,000.00	170,908.79	279,495.67	2,585,504.33	9.76%	
Travelling Expenses - Local	50201010 00	1,320,000.00		1,320,000.00	107,918.87	168,322.95	1,151,677.05	12.759	
Travelling Expenses - Foreign	50201020 00	1,545,000.00		1,545,000.00	62,989.92	111,172.72	1,433,827.28	7.20%	
Training Expenses	50202010 02	1,273,000.00		1,273,000.00	217,700.00	257,700.00	1,015,300.00	20.249	
Scholarship Expenses	50202020 00	33,658,000.00			3,283,339.54	6,831,519.71	26,369,962.90	20.589	
Supplies and Materials Expenses		8,616,000.00	92,406.00	8,708,406.00	1,729,240.71	2,609,781.91	6,098,624.09	29.979	
Office Supplies Expenses	50203010 02	2,060,000.00		2,060,000.00	1,024,303.96	1,054,303.96	1,005,696.04	51.189	
Accountable Forms Expenses					144,406.00	144,406.00	-	100.00	
	50203020 00	52,000.00	92,400.00	144,400.00	144,400.00	1 1 1, 100.00		1	
Drugs and Medicines Expenses	50203020 00 50203070 00	52,000.00 165,000.00	_	165,000.00	43,336.75	43,336.75	121,663.25	26.26	
Drugs and Medicines Expenses  Medical, Dental and Lab. Supplies	-	165,000.00					121,663.25 110,935.00	-	
1	50203070 00	165,000.00 136,000.00		165,000.00	43,336.75	43,336.75		26.26° 18.43° 0.00°	
Medical, Dental and Lab. Supplies Fuel, Oil, and Lubricants Expense	50203070 00 50203080 00 50203090 00	165,000.00 136,000.00 618,000.00		165,000.00 136,000.00 618,000.00	43,336.75	43,336.75	110,935.00	18.439	
Medical, Dental and Lab. Supplies Fuel, Oil, and Lubricants Expense Textbooks & Instructional Materials	50203070 00 50203080 00 50203090 00 50203110 01	165,000.00 136,000.00 618,000.00 890,000.00		165,000.00 136,000.00 618,000.00 890,000.00	43,336.75	43,336.75	110,935.00 618,000.00	18.43° 0.00° 0.00°	
Medical, Dental and Lab. Supplies Fuel, Oil, and Lubricants Expense Textbooks & Instructional Materials ICT Supplies	50203070 00 50203080 00 50203090 00 50203110 01 50203990 01	165,000.00 136,000.00 618,000.00 890,000.00 824,000.00		165,000.00 136,000.00 618,000.00 890,000.00 824,000.00	43,336.75 5,404.00 - - 52,850.00	43,336.75 25,065.00	110,935.00 618,000.00 890,000.00	18.43° 0.00° 0.00° 91.39°	
Medical, Dental and Lab. Supplies Fuel, Oil, and Lubricants Expense Textbooks & Instructional Materials ICT Supplies Other Supplies and Materials Expenses	50203070 00 50203080 00 50203090 00 50203110 01	165,000.00 136,000.00 618,000.00 890,000.00 824,000.00 3,871,000.00		165,000.00 136,000.00 618,000.00 890,000.00 824,000.00 3,871,000.00	43,336.75 5,404.00 - - - 52,850.00 458,940.00	43,336.75 25,065.00 - - 753,050.20	110,935.00 618,000.00 890,000.00 70,949.80	18.43° 0.00° 0.00° 91.39° 15.23°	
Medical, Dental and Lab. Supplies Fuel, Oil, and Lubricants Expense Textbooks & Instructional Materials ICT Supplies Other Supplies and Materials Expenses Utility Expenses	50203070 00 50203080 00 50203090 00 50203110 01 50203990 00	165,000.00 136,000.00 618,000.00 890,000.00 824,000.00 3,871,000.00		165,000.00 136,000.00 618,000.00 890,000.00 824,000.00 3,871,000.00 17,811,000.00	43,336.75 5,404.00 - 52,850.00 458,940.00 361,107.82	43,336.75 25,065.00 - - - - - - - - - - - - - - - - - -	110,935.00 618,000.00 890,000.00 70,949.80 3,281,380.00	18.43° 0.00° 0.00° 91.39° 15.23° 2.08°	
Medical, Dental and Lab. Supplies Fuel, Oil, and Lubricants Expense Textbooks & Instructional Materials ICT Supplies Other Supplies and Materials Expenses Utility Expenses Water Expenses	50203070 00 50203080 00 50203090 00 50203110 01 50203990 01 50203990 00	165,000.00 136,000.00 618,000.00 890,000.00 824,000.00 3,871,000.00 17,811,000.00		165,000.00 136,000.00 618,000.00 890,000.00 824,000.00 3,871,000.00 17,811,000.00 5,900,000.00	43,336.75 5,404.00 	43,336.75 25,065.00 - - - 753,050.20 589,620.00 371,007.82	110,935.00 618,000.00 890,000.00 70,949.80 3,281,380.00 17,439,992.18	18.43° 0.00° 0.00° 91.39° 15.23° 2.08° 4.50°	
Medical, Dental and Lab. Supplies Fuel, Oil, and Lubricants Expense Textbooks & Instructional Materials ICT Supplies Other Supplies and Materials Expenses Utility Expenses	50203070 00 50203080 00 50203090 00 50203110 01 50203990 00	165,000.00 136,000.00 618,000.00 890,000.00 824,000.00 3,871,000.00 17,811,000.00 5,900,000.00	-	165,000.00 136,000.00 618,000.00 890,000.00 824,000.00 3,871,000.00 17,811,000.00	43,336.75 5,404.00 - 52,850.00 458,940.00 361,107.82 255,540.97 105,566.85	43,336.75 25,065.00 - - 753,050.20 589,620.00 371,007.82 265,440.97	110,935.00 618,000.00 890,000.00 70,949.80 3,281,380.00 17,439,992.18 5,634,559.03	18.43° 0.00° 0.00° 91.39° 15.23° 2.08° 4.50° 0.89°	

PIAIP I ALLOTMENT CLASSI OBJECT OF EXPENDITURES	OBJ CLASS (UACS)	Authorized Appropriation	Adjustments	Adjusted Allotment Received	This Report	To Date	Unobligated Balance of Allotment	% of Utilization
The state of the s	50205020 02	500,000.00		500,000.00	28,350.21	57,175.11	442,824.89	11.44%
Telephone Expenses - Landline	50205020 02	260,000.00		260,000.00	52,655.05	104,748.04	155,251.96	40.29%
Telephone Expenses - Mobile Internet Subscription Expenses	50205030 00	1,000,000.00		1,000,000.00	-	-	1,000,000.00	0.00%
Extraordinary and Miscellaneous Expenses	50210030 00	98,000.00		98,000.00	11,200.00	19,400.00	78,600.00	19.80%
Professional Services	002.0000 00	3,100,000.00	-	3,100,000.00	-		3,100,000.00	0.00%
Legal Services	50211010 00	50,000.00		50,000.00	-	-	50,000.00	0.00%
Auditing Services	50211020 00	50,000.00		50,000.00	-	-	50,000.00	0.00%
Consultancy Services	50211030 02	500,000.00		500,000.00	-	-	500,000.00	0.00%
ICT Consultancy Services	50211030 01	1,000,000.00		1,000,000.00	-	-	1,000,000.00	0.00%
Other Professional Services	50211990 00	1,500,000.00		1,500,000.00	-	-	1,500,000.00	0.00%
General Services		22,400,000.00	-	22,400,000.00	1,626,744.04	3,249,661.60	19,150,338.40	14.51
Janitorial Services	50212020 00	7,100,000.00		7,100,000.00	603,758.48	1,193,690.48	5,906,309.52	16.81
Security Services	50212030 00	12,600,000.00		12,600,000.00	1,022,985.56	2,045,971.12	10,554,028.88	16.24
Environment/Sanitary Services	5021201000	200,000.00		200,000.00	-	10,000.00	190,000.00	5.00%
Other General Services-ICT Services		200,000.00		200,000.00	-	-	200,000.00	0.00%
Other General Services	5021299099	2,300,000.00		2,300,000.00	450 540 00	747 646 00	2,300,000.00 <b>5,702,384.00</b>	11.18
Repairs and Maintenance	5004000000	6,420,000.00	-	<b>6,420,000.00</b> 500,000.00	450,516.00	717,616.00	500,000.00	0.009
RM - Other Land Improvements	5021302099	500,000.00		1.800.000.00	-	20,000.00	1.780,000.00	1.119
RM - School Buildings	50213040 02	1,800,000.00		515,000.00	11,990.00	11,990.00	503.010.00	2.33
RM - Office Equipment	50213050 02	515,000.00		515,000.00	371,298.00	371,298.00	143,702.00	72.10
RM - Other Machinery & Equipment	50213050 99 5021307000	515,000.00 515,000.00	-	515,000.00	37 1,230.00		515,000.00	0.00
RM - Furniture & Fixtures	5021307000	515,000.00		515,000.00		-	515,000.00	0.00
RM - ICT Equipment	5021305003	1,030,000.00		1,030,000.00	43,500.00	271,800.00	758,200.00	26.39
RM - Technical & Scientific	50213060 01	1,030,000.00		1,030,000.00	23,728.00	42,528.00	987,472.00	4,13
RM - Motor Vehicles	30213000 01	1,000,000.00	306,611.39	1,306,611.39	202,500.00	1,259,171.39	47,440.00	96.37
Taxes, Duties and Premiums	5021503000	820,000.00		949,111.39	202,000.00	949,111.39	-	100.0
Insurance Expenses Fidelity Bond Premiums	50215020 00	130,000.00	177,500.00	307,500.00	202,500.00	307,500.00	-	100.0
Taxes, Duties and Licenses	5021501001	50,000.00		50,000.00	-	2,560.00	47,440.00	5.12
Advertising Expenses	50299010 00	80,000.00		80,000.00	-	-	80,000.00	0.00
Printing & Publication Expenses	50299020 00	80,000.00	57,500.00	137,500.00	-	137,500.00	-	100.0
Representation Expenses	50299030 00	1,010,000.00		1,010,000.00	307,166.53	317,166.53	692,833.47	31.40
Rent Expense - Motor Vehicles	50299050 03	150,000.00		150,000.00	-	5,500.00	144,500.00	3.67
Rent Expense - Equipment	50299050 04	150,000.00		150,000.00	-	14,000.00	136,000.00	_
Other Maintenance & Operating Expense		50,000.00		50,000.00	-	_	50,000.00	
Membership Dues and Contributions to Org	50299060 00	10,000.00		10,000.00		-	10,000.00	_
Subscription Expenses	50299070 99	96,000.00		96,000.00	39,500.00	39,500.00	56,500.00	-
Sub-total		100,667,000.00	-	100,667,000.00	8,490,839.69	16,290,854.78	84,376,145.22	16.18
Capital Outlay								
Office Equipment	10605020 00			1,706,000.00		-	1,706,000.00	
ICT Equipment	10605030 00	20,516,000.00		20,516,000.00		5,418,760.00	15,097,240.00	
Furniture and Fixttures		5,740,000.00		5,740,000.00		-	5,740,000.00	
Printing Equipment		225,000.00		225,000.00		-	225,000.00	
ICT Software		200,000.00		200,000.00		-	200,000.00	
Other Machinery and Equipment	10605990 00			3,815,000.00		-	3,815,000.00 28,764,000.00	
Technical and Scientific Equipment	10605140 00			28,764,000.00	THE RESERVE OF THE PARTY OF THE	5,418,760.00	55,547,240.00	
Sub-total		61,966,000.00		60,966,000.00			276,147,796.05	_
TOTAL, A.II		319,939,000.00	-	318,939,000.00	24,590,049.30	42,791,203.95	210,141,190.03	13.4
B. PROJECTS		-	-		-			+
I. Locally - Funded Projects		15.111					45.000.000.00	0.00
Rehabilitation of School Buildings		15,000,000.00		15,000,000.00		-	15,000,000.00	-
Construction of Sewege Treatment Facility		12,000,000.00		12,000,000.00		-	12,000,000.00	
Completion of Academic Building 1		13,000,000.00		13,000,000.00		-	13,000,000.00	
Completion of Administration Building		25,000,000.00		25,000,000.00		-	25,000,000.00	
TOTAL		65,000,000.00	-	65,000,000.00	-		65,000,000.00	0.0
AUTOMATIC APPROPRIATIONS		+	-	-	+	<b>_</b>		+
Retirement and Life Insurance Contributions RLIP - Operations	50103010 00	12,655,000.00	1	12,655,000.00	1,063,621.20	2,127,242.40	10,527,757.60	0 16.8
TOTAL	3010301000	12,655,000.00		12,655,000.00		2,127,242.40	10,527,757.6	
TOTALS OF CURRENT APPROPRIATIONS		408,095,000.0		396,594,000.00		44,918,446.35	351,675,553.6	
		-,,						
CONTINUING APPROPRIATION								
I. GAAS								
a Administration of Personnel Benefits							1	
a Administration of Personnel Benefits PS							400.0	0 0.0

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PIAIP I ALLOTMENT CLASSI OBJECT OF EXPENDITURES	OBJ CLASS (UACS)	Authorized Appropriation	Adjustments	Adjusted Allotment Received	This Report	To Date	Unobligated Balance of Allotment	% of Utilizatio n
Terminal Leave Benefits	50104030 01	1.43		1.43			1.43	0.00%
TOTAL, A.I		401.43	-	401.43		-	401.43	0.00%
II. OPERATIONS								
STEM Secondary Education on Scholarship Basis		MARKET CONTRACTOR OF THE STATE						
a. Operations of PSHS-Main Campus								
Personal Services								
Collective Negotiation Agreement		19.542.25		19,542.25	-	-	19,542.25	0.00%
Sub-total		19,542.25	-	19,542.25			19,542.25	0.00%
MOOE								
Scholarship Expenses	50202020 00	618,983.70	-	618,983.70	750.00	618,844.75	138.95	99.98%
Supplies and Materials Expenses		733,075.26	-	733,075.26	207,860.45	300,317.59	432,757.67	40.97%
Fuel, Oil, and Lubricants Expense	50203090 00	254,895.22		254,895.22	15,910.85	31,385.99	223,509.23	12.31%
Textbooks & Instructional Materials	50203110 01	478,180.04		478,180.04	191,949.60	268,931.60	209,248.44	56.24%
Utility Expenses		1,300,290.33	-	1,300,290.33	669,442.33	1,300,290.33		100.00%
Electricity Expenses	50204020 00	1,300,290.33		1,300,290.33	669,442.33	1,300,290.33	-	100.00%
Communication Expenses		961,715.86	-	961,715.86	4,480.00	8,960.00	952,755.86	0.93%
Internet Subscription Expenses	50205030 00	961,715,86		961,715.86	4,480.00	8,960.00	952,755.86	0.93%
Professional Services		3.052.933.54		3,052,933.54	72,370.12	118,434.33	2,934,499.21	3.88%
ICT Consultancy Services	50211030 01	1,100,000.00		1,100,000.00	-	-	1,100,000.00	0.00%
Other Professional Services	50211990 00	1,952,933.54		1,952,933.54	72,370.12	118,434.33	1,834,499.21	6.06%
General Services		2,957,730.54	-	2,957,730.54	542,490.05	858,510.36	2,099,220.18	29.03%
Other General Services	5021299000	2,957,730.54		2,957,730.54	542,490.05	858,510.36	2,099,220.18	29.03%
Sub-total		9,624,729.23	-	9,624,729.23	1,497,392.95	3,205,357.36	6,419,371.87	33.30%
Capital Outlay		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
Office Equipment	10605020 00	9,579,305.00		9,579,305.00	-	70,000.00	9,509,305.00	0.73%
Other Machinery and Equipment	10605990 00	777,070.00		777,070.00	-	645,000.00	132,070.00	83.00%
ICT Equipment	10605030 00	1,291,994.80		1,291,994.80	-	-	1,291,994.80	0.00%
Technical and Scientific Equipment	1060514000	2,025,834.00		2,025,834.00	299,800.00	844,400.00	1,181,434.00	41.68%
Sub-total		13,674,203.80	-	13,674,203.80	299,800.00	1,559,400.00	12,114,803.80	11.40%
₽ Policy Formulation, Program Planning and Standards Development								
MOOE								
Other Professional Services	50211990 00	199.28		199.28	_		199.28	0.00%
	00211330 00	133.20		133.20	-			
STEM PROMOTION PROGRAM National Competitive Examination (NCE)								
Other Professional Services	50211990 00	94.20		94.20	-	25	94.20	0.00%
Sub-total		94.20		94.20	-	-	94.20	
TOTAL, A.II		23,319,170.19	-	23,319,170.19	1,797,192.95	4,764,757.36	18,554,412.83	20.43%
B. PROJECTS								
I. Locally - Funded Projects		56,760.62	-	56,760.62		*	56,760.62	- Control of the Cont
Rehabilitation of School Buildings		760.62		760.62	-	-	760.62	0.00%
Implementation of K-12 Program (MITHI-Information Systems)		56,000.00		56,000.00	-	-	56,000.00	0.00%
TOTAL CONTINUING APPROPRIATION		23,375,930.81		23,375,930.81	1,797,192.95	4,764,757.36	18,611,173.45	20.38%
GRAND TOTALS		431,470,930.81		419,969,930.81		49,683,203.71	370,286,727.10	THE RESERVE OF THE PERSON NAMED IN

SUMMARY							
PS							
GASS - Personal Services	10,501,000.00	-	-	-	-	-	0.00%
Current Personal Services	157,306,000.00	-	157,306,000.00	10,680,449.61	21,081,589.17	136,224,410.83	13.40%
Total Current PS	167,807,000.00	-	157,306,000.00	10,680,449.61	21,081,589.17	136,224,410.83	13.40%
MOOE							
Current - MOOE	100,667,000.00	-	100,667,000.00	8,490,839.69	16,290,854.78	84,376,145.22	16.18%
Total Current MOOE	100,667,000.00		100,667,000.00	8,490,839.69	16,290,854.78	84,376,145.22	16.18%
CAPITAL OUTLAY							
Current : Capital Outlay	61,966,000.00	-	60,966,000.00	5,418,760.00	5,418,760.00	55,547,240.00	8.89%
Current: Locally - Funded Projects	65,000,000.00	-	65,000,000.00	-	-	65,000,000.00	0.00%
Total Current CO	126,966,000.00	-	125,966,000.00	5,418,760.00	5,418,760.00	120,547,240.00	4.30%
Sub-Total Current Appropriation	395,440,000.00		383,939,000.00	24,590,049.30	42,791,203.95	341,147,796.05	11.15%
OTHERS							
Automatic Appropriation RLIP	12,655,000.00	-	12,655,000.00	1,063,621.20	2,127,242.40	10,527,757.60	16.81%
Total Others	12,655,000.00	-	12,655,000.00	1,063,621.20	2,127,242.40	10,527,757.60	16.81%
TOTAL CURRENT APPROPRIATION	408,095,000.00	•	396,594,000.00	25,653,670.50	44,918,446.35	351,675,553.65	11.33%
PS							
GASS - Personal Services	401.43	~	401.43	-	-	401.43	0.00%
Current Personal Services	19.542.25	-	19.542.25	-	-	19,542.25	0.00%
Total Current PS	19,943.68		19,943.68	-	•	19,943.68	0.00%
MOOE							
Continuing - MOOE	9,624,729.23	-	9,624,729.23	1,497,392.95	3,205,357.36	6,419,371.87	33.30%
Continuing - Stem Promotion Program - MOOE-NCE	94.20	-	94.20	-	-	94.20	0.00%
Continuing - MOOE Policy	199.28	-	199.28	-	-	199.28	0.00%
Total MOOE Continuing Appropriation	9,625,022.71		9,625,022.71	1,497,392.95	3,205,357.36	6,419,665.35	33.30%
CAPITAL OUTLAY							
Continuing - Equipment Outllay	13,674,203.80	-	13,674,203.80	299,800.00	1,559,400.00	12,114,803.80	11.40%
LOCALLY FUNDED PROJECT	56,760.62		56,760.62	-		56,760.62	0.00%
Total Capital Outlay	13,730,964.42		13,730,964.42	299,800.00	1,559,400.00	12,171,564.42	11.36%
Total Continuing Appropriation	23,375,930.81		23,375,930.81	1,797,192.95	4,764,757.36	18,611,173.45	20.38%
GRAND TOTALS	431,470,930.81		419,969,930.81	27,450,863.45	49,683,203.71	370,286,727.10	11.83%

Prepared By:

MELANIE J.M. REGALADO Administrative officer V

March 02, 2020

Certified Correct:

ELIZABETHJ. ALAMER Supervising Administrative Officer March 02, 2020

LAWRENCE V. MADRIAGA PhD Director III March 02, 2020